Coordinator for Reconstruction & Stabilization

Training to the Integrated Civilian-Military Environment in Afghanistan

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The Integrated Civilian-Military Environment in Afghanistan

- **The "USG Integrated Civilian-Military Campaign Plan (ICMCP) for Support to Afghanistan" (10 Aug 09) translates President's *vision into USG strategy* on the ground**
  - **ISAF IJC OPORD OMID (12 Nov 09) reflects the ICMCP**
  - **Reflected in RC East and South integrated action plans**
  - **RC-S Stabilization Framework**
- **Mirrored Civ-Mil Platforms from Embassy through District level to ensure improved Unity of Effort.**
  - **All levels - Regional commands, BCT TF, PRT, DST**
  - **Regional Command – East: Stability Operations Group**
  - **Stability Operations Information Center**
- **Partnership with the Government of Afghanistan**
  - **Stability Operations – District Delivery Program**
- **Integrated Strategic Communications / IO Action Plan**

Training Requirements to Achieve Integrated Civ-Mil Operations

Train to:

- How to incorporate *Integrated Civ-Mil* stabilization and COIN strategies throughout planning processes
- Understanding the framework and requirements to keep linkages from district to province to capital for the new *focus on the local level*
- Ensure all are familiar with the processes and mechanisms used between new *Civ-Mil structures*
- Know how intelligence/information *collaboration works*
- Understanding new systems of *assessing Stability and COIN progress*
- Understand the new focus, resources, and requirements that mesh *strategic communications and IO*

Next Steps

Challenge: **Inculcating *integrated Civ-Mil Operations based on the common strategy* throughout all military and civilian echelons deploying to Afghanistan**

Given: ***Few IA Civilians*** **for all Military exercises and/or pre-deployment training; mismatch of military and civilian force standup for deployment**

Possible COAs:

- **Develop integrated Civ-Mil training strategy based on the Afghanistan integrated approach**
  - **Share scenarios and vignettes**
  - **Develop "*core civ-mil modules*" that represent the best interagency (including DoD) practices and focus on objectives across all lines of effort**
  - **Adapt modules to military, civilian, and combined civ-mil training**
- **Design and adapt exercise and training *organizational structures* to**

Questions?

- "Looking forward, bureaucratic barriers that hamper effective action should be rethought and reformed. The disparate strands of our national security apparatus, civilian and military, should be prepared ahead of time to deploy and operate together." – Defense Secretary, Robert M. Gate, Jan. 29, 2009

- Its more important to know your area of operations than doctrine before coming to Afghanistan. – Gen McChrystal, Feb 2010